



ICPA
International Corrections
& Prisons Association

Mr. Rait Kuuse
Deputy Secretary General on Prisons
Estonian Prison Service
Estonian Ministry of Justice.
Via Email: rait.kuuse@justdigi.ee

Dear Mr. Kuuse,

On behalf of the International Corrections and Prisons Association (ICPA) and the Northern Ireland Prison Service, we are pleased to invite you to ICPA's 2026 Annual Conference, *Partnerships in a Modern Corrections Landscape: Responding to Increasing Growth and Complexity*, in Belfast, Northern Ireland from 25 – 30 October 2026.

The ICPA Annual Conference is our flagship global event, bringing together Heads of Service, senior leaders, policymakers, researchers, and practitioners from across the corrections and justice sectors. The 2026 programme will focus on partnership-driven responses to the increasing growth and complexity facing modern correctional systems

As a correctional leader, we would also like to invite you to ICPA's **Heads of Service Forum**, taking place on Sunday 26 October 2026. This exclusive, invitation-only event will provide you with the opportunity to examine the leadership challenges facing modern corrections, strengthen international collaboration, and exchange operational and strategic perspectives with global peers. The event also includes a post-forum Belfast programme designed for networking and connection, hosted by the Northern Ireland Prison Service.

Please note that ICPA is unable to provide assistance with registration, transportation, or accommodation costs. Attendance is self-funded, and participants are responsible for arranging and covering their own travel and registration expenses.

To learn more about the Annual Conference, including registration, please see ICPA's website here: <https://icpa.org/events/icpa-2026-annual-conference.html>.

A separate registration for ICPA's Heads of Service forum is required (at no additional cost). To do so, please register here: <https://icpa.org/events/icpa-2026-annual-conference/heads-of-service-2026-forum.html>.

With our best regards,

Natalie Boal
Executive Director
International Corrections and Prisons Association

Beverley Wall
Director General
Northern Ireland Prison Service