



SUPREME ALLIED COMMANDER EUROPE
COMMANDER, U.S. EUROPEAN COMMAND
SHAPE, BELGIUM



Dear General Herem,

Martin

17 JUN 2024

On behalf of the men and women of Allied Command Operations and United States European Command, please accept my deepest gratitude for your leadership of Estonia's soldiers, sailors, and airmen for more than five years.

Your personal efforts have elevated the Estonian Armed Forces and reinforced the collective defense of the Euro-Atlantic area. With Estonia as a stalwart Ally, NATO remains strong.

Though I wish I could attend your change of command ceremony, I unfortunately have previous engagements that prevent me from doing so.

I wish you continued success and look forward to our paths crossing again in the future. Your dedication and genuine camaraderie has enriched our Alliance.

*With my very warmest
congratulations &
gratitude for your
friendship*

Sincerely,

Chris

Christopher G. Cavoli
General, U.S. Army

General Martin Herem
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ESTONIA