

H.E. Mr Erkki Keldo
Minister of Economy and Industry
Ministry of Economic Affairs and Communications of Estonia
Suur-Ameerika 1
Tallinn 10122
Estonia

7 August 2026

Dear Minister,

We are pleased to invite you to participate in the World Economic Forum's inaugural Annual Meeting for Global Future Leaders, taking place from 13 to 15 October 2026 in Dubai, United Arab Emirates.

At a moment of profound global transformation, marked by rapid technological change, shifting geopolitical realities and mounting uncertainty, the need for a new kind of leadership has never been more urgent: one rooted in collaboration, insight, integrity and the capacity to act across generations and sectors.

As a Young Global Leader, you are part of an exceptional global community of leaders committed to shaping a more resilient, inclusive and prosperous future. Your perspective and leadership would bring an important contribution to this inaugural gathering, which will convene 400 leaders from government, business, academia, science, technology and civil society, alongside members of the Forum's next-generation communities.

Through forward-looking dialogue, immersive labs, and intergenerational exchange, participants will explore the trends, technologies and leadership models that will define the next decade. The meeting also offers a forum to connect with leaders from the United Arab Emirates and the wider region.

The World Economic Forum, as the International Organization for Public-Private Cooperation, will work closely with your office to build a personalized agenda to ensure that your participation in Dubai will achieve maximum impact.

Yours sincerely,

A stylized, handwritten signature in blue ink, consisting of a large, sweeping 'Z' shape followed by a horizontal line.

Alois Zwinggi
President and CEO

A handwritten signature in blue ink, reading 'Maroun Kairouz' in a cursive script.

Maroun Kairouz
Managing Director