Handelsblatt

Personal Invitation

Ministry of Justice and Digital Affairs Attn: Liisa-Ly Pakosta Suur-Ameerika 1 10122 Tallinn ESTONIA Sebastian Matthes

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Invitation to the Technology Experience Convention Heilbronn (TECH)

Dear Minister Pakosta,

It is with great pleasure that we invite you to speak at TECH 2026, taking place in Heilbronn, Germany, May 31–June 2. Highly curated, invitation-only, and driven by strategic foresight, Handelsblatt's flagship conference is where Europe's top executives, and government leaders, meet to shape Europe's future. Given your work as Minister of Estonia your voice is essential to driving innovation, strengthening the economy, and leading the debate on the role Europe should play on the global stage.

Handelsblatt is Europe's largest German-language business newspaper, and part of the much larger Handelsblatt Media Group with a broad digital live and print publishing business including over 200 events annually and more than 20,000 business attendees. TECH is the centerpiece of Handelsblatt's event series and at the inaugural conference in 2025, we welcomed 1,500 leaders from business, politics, and science. Alongside speakers such as the included German Minister of Economic Affairs Katharina Reiche, Omran Sharaf (Director, UAE Space Agency), Christian Sewing (CEO, Deutsche Bank), Lukasz Gadowski (Founder and Investor, Team Global), Nobel Peace Prize laureate Maria Ressa, and MIT's Andrew McAfee.

In 2026, in times of economic disruption, rising conflict, and a deep reliance on external digital infrastructure, our discussions will focus on strengthening Europe's technological sovereignty and resilience to secure long-term global competitiveness. Beyond the main stage, TECH offers the opportunity to engage in exclusive, closed-door sessions and alliances for the future.

With Europe increasingly under pressure, it would be an honor to welcome you to TECH, where your insights could inspire meaningful action.

Yours Sincerely,

Sebastian Matthes Editor-in-chief

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09, 10, 2025

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