



REPUBLIC OF ESTONIA
MINISTRY OF JUSTICE
AND DIGITAL AFFAIRS

Mr Daren Tang
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Organization
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Congratulations

Dear Director General, Dear Daren,

On behalf of Ministry of Justice and Digital Affairs of Estonia, I extend my warm congratulations on your appointment.

At a time of rapid technological change and complex geopolitical dynamics, we value your leadership in positioning WIPO at the forefront of AI and frontier technology discussions. Under your guidance, WIPO has fostered data-driven analysis and open dialogue to support balanced IP frameworks—an approach highly appreciated by a digitally advanced country like Estonia.

We also recognize your strong leadership in ensuring WIPO's efficiency, financial sustainability and sound governance, which underpin its resilience and ability to support Member States. Estonia values your efforts to promote geographical and gender balance, as well as the successful cooperation with the Estonian Patent Office in the "IP in Careers" project, inspiring young people across Europe.

We wish to underline the importance of continuing WIPO's technical support for Ukraine's IP system. Rebuilding and maintaining its innovation infrastructure remains a priority for Estonia, and we value your continued commitment to this effort.

I wish you every success in your mandate.

Yours sincerely,

Liisa-Ly Pakosta
Minister of Justice and Digital Affairs