Kadri Mats March 5, 2024  
Focus Area Manager  
The Estonian Ministry of Economic Affairs  
and Communications

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**Letter of Endorsement**

I, Kadri Mats, in my quality of the manager of smart and sustainable energy solution focus area in Innovation and Technology Department, would like to express the commitment of Estonian Ministry of Economic Affairs and Communications as the Associated Partner for the implementation of the project ReHUB submitted by the project consortium coordinated by the Tallinn University of Technology under the number SEP-211030587 as Excellence HUB for the call of the Horizon Europe Programme “HORIZON-WIDERA-2023-ACCESS-07-01”.

Estonian Ministry of Economic Affairs and Communications (MKM) is interested in the project subject, its planned activities and outcomes and hereby declares that in case the grant funding is awarded to support the project ReHUB by EC, the organisation intends to collaborate in all capacities as an Associated Partner in the execution of dissemination of the project subject and results, in particular in it’s policy maker role related to research, development and innovation activities in the field of renewable energy (including photovoltaics and hydrogen technologies).

MKM would like to participate in the project events and other activities, take part in the knowledge exchange and sharing its knowledge and expertise. To support the project, MKM provides information and feedback on economic and societal aspects. MKM is not financially involved in the project. In addition, the undersigned declares not to have any conflicts of interest in participation in the project.

The objectives of the MKM is to create overall conditions for the growth of the competitiveness of the Estonian economy and its balanced vital development through the drafting and implementing Estonian economic policy and evaluating its outcomes. We fully endorse the project submission.

Yours sincerely,

*Kadri Mats, / digitally signed /*